

March 26, 2021

Chrischanda Smith, Contract Officer General Services Administration 1800 F Street, NW Washington, D.C. 20006

Re: 1800F Collocation, Auditorium, and Childcare Center Project Contract No.

47PM1119C0006

Ms. Smith:

We are in receipt of your correspondence of March 19, 2021 regarding the role of North American Specialty Insurance Company ("NAS") in this matter.

As you know, NAS is the surety for the CAC-Motir Joint Venture on the above-referenced contract and project. CAC-Motir is a joint venture between two small businesses. There have been difficulties with the project and disputes regarding the requirements of the contract and changes or modifications thereof. CAC-Motir believes certain change orders are due and that it has a basis for certain claims and/or a request for equitable adjustment. Nevertheless, CAC-Motir acknowledges that it has a contractual duty to proceed with completion of the project as directed by GSA. CAC-Motir intends to meet that obligation and is committed to taking the steps necessary to do so despite any difficulties or disputes.

Accordingly, as we and NAS have previously advised you, we have sought an arrangement with NAS by which funding is provided to complete the project while preserving CAC-Motir's rights. A framework has been reached by which NAS will do so upon reaching an understanding with GSA. We believe NAS' correspondence of February 26, 2021 to be an effort in furtherance of this arrangement and to facilitate a mutual understanding as to the terms under and procedure by which the project will be completed. We are already proceeding forward, as reflected by the deposit has been paid to Service Mechanical Inc. for the four fan coil units and Siemens is underway producing the controls for the units after a site visit yesterday, March 25, 2021.

We respectfully propose to schedule a time next week for a telephone conference among representatives of GSA, NAS, and CAC-Motir to address anyone's questions and reach an understanding as we move toward completion.

Sincerely,



Dr. Emmanuel O. Irono Partner